

**Report of:** Michael Lawrence,  
Strategic Director, Housing, Health and Communities

**Title:** LIFT – Strategic Service Development Plan 2<sup>nd</sup> Edition

**Ward:** all

**Report author:** Michael Lawrence  
**Contact Tel No:** 2472  
**E-mail address:** mlawrence@oxford.gov.uk

**Key Decision:** No

**Lead Member:** Cllr Rick Muir

**Scrutiny responsibility:** Health

#### **RECOMMENDATIONS**

That the Executive Board agrees to:

1. Approve the 2<sup>nd</sup> edition of the Strategic Service Development Plan of the Local Improvement Finance Trust.

#### **1. Summary**

A Local Improvement Finance Trust was established in Oxford in 2004, bringing together local councils, NHS Trusts and a private partner (Oxford Infracare LIFT Limited), to invest in, develop and deliver improved community and healthcare facilities over the next 25 years. Part of the vision for healthcare means building better and more flexible accommodation to deliver health, social care, housing, leisure and community services that are integrated and designed around local community needs in a manner fit for 21<sup>st</sup> century care.

The partner organisations work together on a Strategic Partnering Board and have contributed to a local Strategic Service Development Plan (SSDP). This is a mutually agreed document explaining the vision for the future provision of health and social care services in the city.

This report provides the Executive Board with an opportunity to review the second edition of the SSDP (appendix 1) following its approval of the executive summary in May 2005.

## **2. Council Vision and Strategic Aims**

The Local Improvement Finance Trust (LIFT) initiative is an example of how the Council is working with others to deliver shared goals for Oxford. It also has the potential to contribute to our strategic objectives of creating local prosperity and sustaining full employment, and improving all our services year on year.

## **3. Background and context**

A Local Improvement Finance Trust (LIFT) has been set up under a Government initiative that brings together the local councils and NHS Trusts with the Department of Health and our private partner Infracare (South West) Limited. In November 2004, a Public Private Partnership (PPP) company called *Oxford Infracare LIFT Limited* was established to invest in, develop and deliver improved healthcare and community facilities in the city over the next 25 years.

The 25-year LIFT programme is steered by a Strategic Partnering Board (SPB) whose members are senior representatives of Oxford City PCT, Oxford City Council, Oxfordshire County Council, Oxfordshire Mental Health Care NHS Trust and Oxford Radcliffe Hospitals NHS Trust and *Oxford Infracare LIFT Ltd*. Its role is to interpret the service strategies of the partner organisations and to develop a vision for the future delivery of services and the modernisation of facilities and infrastructure. The SPB also has a key role in ensuring the delivery of that vision through encouraging joint working amongst the partners. Oxford City Council is a 'level 2' signatory of the Strategic Partnering Agreement.

## **4. Consultation**

Public engagement has been a key factor in the development of the SSDP, both through formal committee channels, and more informally through community groups and the patient forum. A postal survey and public meetings have also been held. Further consultation will be undertaken on the various options for alternative sites, as these options are developed.

## **5. Implications**

### **5.1 Financial Implications**

The Council does not become liable for any financial costs unless it specifically signs up to particular developments. Although some potential future schemes are highlighted in the Executive Summary of the SSDP, approving the document does not constitute a commitment to any of those schemes. A further report to EB would be needed for each development for which Council commitment was sought. There are therefore no financial implications for the Council as a result of approving this Strategic Service Development Plan.

### **5.2 Legal Implications**

The Council's legal responsibilities are not affected by the approval of this Strategic Service Development Plan. Legal implications would only become relevant if the

Council signed up to a specific scheme. Although possible schemes are highlighted in the SSDP, approval of this document does not constitute a commitment to any one of them.

### **5.3 Staffing Implications**

The staffing resource currently engaged with LIFT consist of one Strategic Director, who is the primary Council contact for negotiations on the Strategic Partnering Board, supported by Neighbourhood Renewal and Strategy and Review Business Managers, one Health Promotion Officer and the Area Coordinators. Unless the Council signs up to specific development schemes that require additional staffing resources, there are unlikely to be staffing implications from approving the Strategic Service Development Plan.

### **6. Other possible means of achieving the objectives**

The Council has committed to taking a role on the Strategic Partnering Board and as such is committed to developing and delivering shared services for health and social care through the LIFT initiative. The details of projects to be taken forwards in tranches two and three are yet to be determined, but the development and approval of the Strategic Service Development Plan is the most appropriate and effective way to achieve the objectives.

### **7. Timetable**

The first scheme that is due for consideration is the proposed City Centre Health Centre. The next phase of public consultation on this scheme is in progress and will be completed by December 2005. The Strategic Partnering Board is due to consider the proposals for this scheme in February 2006, with final sign-off due in autumn 2006, subject to planning procedures.

The first tranche projects have focused on the provision of healthcare, but it is hoped that the second and third tranches will include partner organisations such as social services and community, as well as health facilities. Area Coordinators and officers from Neighbourhood Renewal are participating in working groups with County Council and PCT colleagues to scope the potential schemes. The results of these initial reviews will be reported to Executive Board by March 2006.

### **8. Recommendation**

Executive Board is recommended to:

1. Approve the 2<sup>nd</sup> edition of the Strategic Service Development Plan

## **Appendices**

Executive Summary – 2<sup>nd</sup> edition Strategic Service Development Plan

THIS REPORT HAS BEEN SEEN AND APPROVED BY:

Portfolio Holder: Councillor Rick Muir

Legal and Democratic Services: Jeremy Thomas

Financial Management: Penny Gardener

Strategy and Review: Jan Banfield

Neighbourhood Renewal: Val Johnson

Background papers: Strategic Service Delivery Plan 'Building for a Healthy Oxford' December 2002

Oxford City NHS LIFT Strategic Partnering Agreement November 2004